a century of ELECTRICALS



A Century of Electricals A brief history of the electrical engineers 1884-1984





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This publication has been produced by the IEEE Center for the History of Electrical Engineering:

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Ehler Thomsa arthur E. Kennelly The Institute of Electrical and Electronics Engineers (IEEE) is the world's largest professional engineering society. A transnational organization, it is dedicated to the advancement of the theory and practice of electrical engineering, electronics, computers, and allied branches of engineering and related arts and sciences. The Institute's efforts are also directed toward the advancement of the standing of the members of the professions it serves and the promotion of a broader public perception of the role and influence of electrical science and technology in modern life.

A Century of Electricals

he Electricals—electrical, electronics, and computer engineers—have produced the most dramatic technologies of our time. The world has changed because of the skill and imagination of these men and women.

Electric power, telephones, radio, television, and computers are just some of the products of electrical engineering. And we can expect the future to be as exciting and as challenging as the past.

As marvelous and surprising as electrical and electronics technologies are, we must not forget that they are all the creations of people, of individual men and women working together to make the most of their knowledge and training. The Electricals have come from all countries, all backgrounds, races, religions, and ethnic groupings. They are bound together by a common belief in the importance of learning about how the world—especially the electrical world -works, and of applying that learning to useful purposes.

One hundred years ago, the first people to call themselves electrical engineers joined together to foster their new profession. The civil engineers—builders of public works—and the mechanical engineers-designers of machinery and engines -already had societies to promote their common goals. In the 1880s, it was time for the electrical engineers to organize, for their technologies—the telegraph, the telephone, electric light and motors—were becoming increasingly important as they were getting more and more complex.

The Electricals, therefore, formed the American Institute of Electrical Engineers—the AIEE—in 1884. This organization was the forerunner of today's Institute of Electrical and Electronics Engineers—the IEEE. In one hundred years, the technologies and activities of electrical engineers have grown more diverse and complicated than the first Electricals could have ever imagined, affecting every area of our lives. The common bonds of the Electricals are still strong, however, and today a quarter-million of them make the IEEE the largest technical society in the world.

One hundred years ago, the Electricals represented a new style and a new direction for technology and the engineering profession. Their century of growth and change tells as exciting a story as the technologies of electrical and electronics engineering themselves. The pages that follow offer a hint of the full history of the Electricals—who they were, where they came from, how they worked, and what difference they made in the world. We hope this glimpse into that heritage will stimulate your own explorations into the world of the electrical engineers.



Elihu Thomson



Arthur E. Kennelly



John Stone Stone



Franklin L. Pope



Michael I. Pupin

INTERNATIONAL TOTAL TOTAL TOTAL TOTAL EXHIBITION

TO OPEN TUE SEPT 2 1884.

TO CLOSE SAT. OCT. 11th 1884

Philadelphia—1884



lectrical engineering became a true profession in the 1880s.

The Electrical Exhibition at Philadelphia in 1884 provided the opportunity for organizing the profession.

he American Institute of Electrical Engineers (AIEE) was formed in the spring of 1884 to unite those involved in the "art of producing and utilizing electricity." The 1880s were a period of rapid change in electrical technology, and 1884 was a particularly good time for the formation of the new society, for in that year Americans were being called upon to display to all the world the great contributions they were making to the most exciting technology of the age.

International exhibitions were the 19th century's most spectacular means for showing off the achievements of a rapidly expanding industrial civilization. Besides large general exhibitions, such as London's Crystal Palace of 1851 or Philadelphia's Centennial of 1876, more specialized shows were popular means for spreading the word of the progress of fast-changing fields—most significantly, electricity. Paris in 1881, London in 1882, and Vienna in 1883 were sites of international electrical exhibitions. Now, in 1884, the Americans felt it was their turn, and they intended to make the most of it.

Philadelphia's Franklin Institute was typically the organizer of such American efforts, so its key role in organizing and hosting the International Electrical Exhibition of 1884 seemed quite natural. In addition to the displays of 196 commercial exhibitors, the formation of a special library of electricity and magnetism, and a historical exhibit that included the first Morse telegraph instrument and devices that had been used by Benjamin Franklin, the Exhibition events included the convening of a "National Conference of Electricians," authorized and funded to the amount of \$7,500 by the federal government, and the annual meeting of the American Association for the Advancement of Science. Though high import tariffs on foreign electrical products discouraged European exhibitors, an international flavor was still present. Invitations were sent to members of the British Association to come to Philadelphia following their own meeting in Montreal, and William Thomson, the eminent British physicist and electrical engineer, was selected as vice-president of the Electrical Commission arranging the National Conference.

Both the Commission and the Conference were, however, made up not of electrical engineers but of physicists. Before 1884, only the academic physicists in America had the public recognition and authority to speak about and for the new electrical technology. It was this state of affairs that motivated a New York-based group of practical electrical engineers to call, in April 1884, for a "national electrical society" to receive the foreign "electrical savants, engineers and manufacturers" who were expected in Philadelphia. The American Institute of Electrical Engineers was formally established on May 13, 1884, and scheduled its first technical meeting for October 7 and 8 at the Electrical Exhibition. The engineers' efforts to organize themselves were an unqualified success. It was they who went on to become the creators and spokesmen of the new technology.



Nathaniel Shepard Keith, author of the "call" to organize the

Electricity in the 1880s

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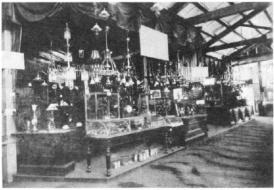
ew electrical technologies were springing up in the 1880s, making changes in life everywhere.

Electricity began to be used for communication, light, power, and transportation.

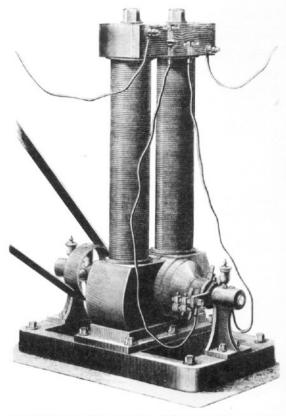
he organization of the electrical engineering profession in America in the 1880s was no coincidence. It was in that decade that electrical technology finally emerged from the confines of specialized applications that had little direct impact on most people, to be seen as a force for change everywhere. This was especially apparent at the Phildelphia exhibition that gave impetus to the IEEE's birth in 1884.

For nearly a half century, the application of electricity meant telegraphy. It is easy now to forget what a wonderful thing the telegraph was to people in the 19th century, so crude and simple does it seem next to the electrical and electronic marvels of a later day. One must think back to what it meant to introduce instantaneous communication between distant points into a society that had never known anything like it. Although commonplace by the 1880s, the telegraph had not yet lost its fascination and was the only electrical technology known or understood by many in Philadelphia.

The real excitement, however, came from new electrical inventions, some of which had begun their rapid spread across the land into households, shops, factories, and everywhere else that people sought the increased comforts and productivity promised by the most modern technology. The electric light was, of course, the most visible of these. The arc light, with its glaring, unsurpassed brightness, had been available for about a decade, but was in fact still only beginning its spread into use in public places, such as streets, squares, large stores, and theaters. The incandescent lamp, characterized by its soft, yellow glow that seemed so superior to gas, was less than 5 years old, although the efforts of Thomas Edison and a half-dozen rivals were pressing the new light, and the central power system that made it work, into service everywhere.



Edison National Historic Site



The dynamo invented by Edison in 1879, nicknamed the "long-legged Mary Ann," minimized internal resistance to increase efficiency to more than 80%-30% higher than other dynamos of the day. The "Mary Ann" was an important part of the light and power system Edison was developing. Edison National Historic Site



Edison National Hist

Sigmund Bergmann & Co. exhibit, Philadel-

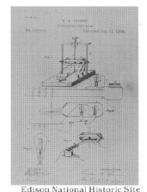
phia, 1884

phia, 1884

Edison exhibit, Philadel-

Hard on the heels of the electric light were the attempts of inventors and entrepreneurs to find other applications for the central electrical system. Already, small devices such as sewing machines, pumps, and hoists had been successfully linked with electric motors to make work safer, more convenient, and more productive. A multitude of similar applications seemed just around the corner, and Philadelphia provided a wonderful opportunity for showing them off. And on the horizon, a number of inventors showed, were even greater marvels, such as the application of electric power to the always difficult problem of urban transport.

The present seemed wonderful to engineer and citizen alike during those bright autumn days in Philadelphia, and the future was so full of possibilities that it was hard even to conceive what they might be. It would have taken foresight indeed for anyone to recognize the significance of one odd little item displayed in a corner of the hall's largest single exhibit, that belonging to Thomas Edison. There, labeled simply as "apparatus showing conductivity of continuous currents through high vacuo," was Edison's "Tri-Polar Incandescent Lamp," showing off the "Edison Effect"—the harbinger of electronics.



By showing that a current could flow through a vacuum, the "Edison Effect" laid the groundwork for vacuum tubes and the field of electronics



Edison exhibit, Philadelphia 1884



Edison National Historic Site



Smithsonian Institution



Scientific American

The Telegraphers

elegraphers provided the foundation for the new profession of electrical engineering.

Most electrical engineers got their start like Thomas Edison, working with the telegraph.

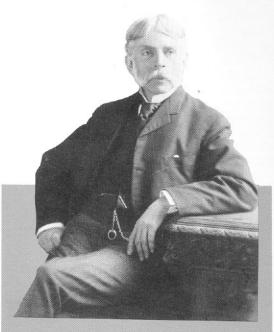
he organizers of the AIEE appealed to a broad audience when they issued their call for the new society in the spring of 1884: "Persons who are interested in our electrical, scientific, educational, manufacturing, telegraphic, telephonic, and like concerns as well as the users of electrical appliances generally, will find it to their advantage, personally and collectively, to establish, work for, and generally aid our proposed society."

"It is proposed," the call went on to say, "to make electrical engineers, electricians, instructors in schools and colleges, inventors and manufacturers of electrical apparatus, officers of telegraph, telephone, electric light, burglar alarm, district messenger, electric time, and of all companies based upon electrical inventions as well as all who are inclined to support the organization for the common interest, eligible to membership."

For the most part, in the 1880s, this meant telegraphers and those associated with them. The telegraph was the primary manifestation of electrical technology in the 19th century, and even those whose activities had spread further afield, such as Thomas Edison, had usually gotten their start at the telegraph key.

The telegraphers were prominent in the list of founding members of the AIEE, and the new organization paid further homage to the industry when it elected Norvin Green, head of the Western Union Telegraph Company, its first president.



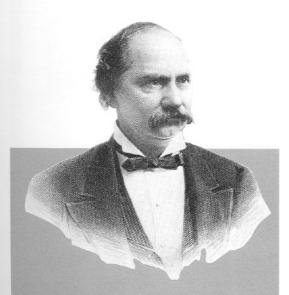


George Anson Hamilton (1843-1935)

Telegraphy captivated George Hamilton's interest while he was still a boy—to the extent that he built a small telegraph line himself, from sinking the poles to making the necessary apparatus. By the time he was 17, he was the manager of the telegraph office of the Atlantic & Great Western Railroad at Ravenna, Ohio. Hamilton continued to hold managerial positions with telegraph companies until 1873 when he became an assistant to Moses G. Farmer in his work on general electrical apparatus and machinery.

In 1875, Hamilton joined Western Union as assistant electrician and, for the next two years, worked with Gerritt Smith in establishing and maintaining the first quadruplex telegraph circuits in both America and England. He then focused on the development of the Wheatstone high-speed automatic system and was also the chief electrician on the Key West-Havana cable repair expedition. Hamilton left Western Union in 1889, however, to join Western Electric, where he was placed in charge of the production of fine electrical instruments until the time of his retirement.

Telegraph wires in Cincinnatti



Norvin Green (1818-1893)

Norvin Green followed a rather circuitous route to the field of electrical engineering. By the time he was 32, Green had run a floating grocery store on a flatboat up and down the Ohio and Mississippi rivers, worked as a woodcutter, trained as a physician, and been elected to the Kentucky House of Representatives.

In 1853, however, Green abandoned both medicine and politics, and entered the telegraph business. After a period of mutually destructive competition, the two rival telegraph lines between Louisville and New Orleans were consolidated and leased to several men, one of whom was Green. These lines were reorganized as the Southwestern Telegraph Co., with Green as president, and the company began to prosper. Green, however, envisioned a national network of telegraph lines and, pursuant to this idea, instigated the consolidation of six major lines, forming the North American Telegraph Co. in 1857. In 1866, a national consolidation was realized with the founding of Western Union. Green was vice-president of the company until 1878, then president until his death.



Smithsonian Institution

Franklin Leonard Pope (1840-1895)

When the American Telegraph Company constructed a line between Pittsfield and Franklin Pope's hometown of Great Barrington, Massachusetts, the 17 year old Pope was chosen by the company to become the town's operator. From this beginning, he went on to be actively involved in several aspects of the telegraph business. During his career, Pope was a circuit manager of the Boston & Albany Railroad telegraph lines; an assistant to the engineer-in-chief of the Russo-American Telegraph Company, exploring the route for a telegraph line between the United States and Europe through the Bering Strait; an editor for various electrical journals; an inventor of telegraph apparatus; a patent expert and solicitor; and a prolific writer.

Ironically, the force to which Pope had dedicated his life was responsible for his death. The Great Barrington Electric Light Company hired Pope as a consulting engineer for its project to convert from a steam to a hydroelectric power plant. Pope had the transformers for this endeavor placed in his basement and, while examining one of them, he was accidentally electrocuted.



Edison National Historic Site

Makers of a New Age—Light & Power

lectric light and power promised in the 1880s to expand the impact and the opportunities of the electrical engineers.

New technologies required new knowledge, skills, and training.

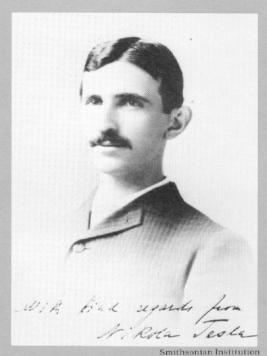
ike today, a century ago electrical engineering was an exciting and rapidly changing technology. Telegraphy had already shown how important electrical technology could be to society and had attracted many an ambitious young man to the ranks of operators and electricians. It was the newer technologies of light and power, however, that suggested the extent of possibilities for the future. These new technologies required new knowledge and new skills, and from these needs emerged the modern electrical engi-

The telegraphers who were so prominent in the establishment of the electrical engineering profession were largely practical men. whose training had been at the telegraph key, the workbench, and the lines and cables that criss-crossed the country and the seas. Their schooling, where it existed, was often in a field far removed from their profession. This was not to be adequate for the advancement of the newer applications of electricity. The construction of dynamos, the design of central power stations and distribution systems, the making of light bulbs, motors, and a host of auxiliary devices all required a deeper understanding of engineering fundamentals and of electricity itself. The new leaders of the electrical engineering profession would be men whose practical experience was augmented by theoretical training and a concern for establishing the basic principles of their field.

Tesla's induction motor



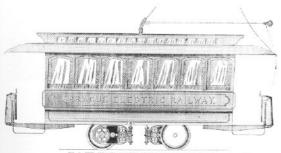
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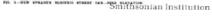


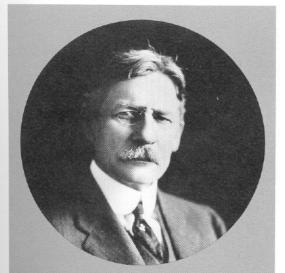
Nikola Tesla (1856-1943)

Nikola Tesla was born of Serbian parents in the village of Smiljan, in what is now Yugoslavia. He showed his technical brilliance early, but felt that his native country offered him only limited opportunities, so in 1884 he emigrated to the United States and began working for Thomas Edison. He soon struck out on his own, however, for Edison had little use for Tesla's bold new ideas—in particular, his brilliant solution to the problems of applying alternating current in light and power systems. Tesla's polyphase ac system was brought to market by George Westinghouse, and after an acrimonious struggle with the Edison interests, who were wedded to the use of direct current (dc), the Tesla system became the standard in the twentieth century. Tesla's other inventions included the synchronous ac motor, devices for generating high voltage and high frequency currents, and contributions to radio technology. Tesla received the Edison Medal of the American Institute of Electrical Engineers in 1916.

Sprague's successful construction of a streetcar system for Richmond, Virginia, in 1888 was the beginning of the great electric railway boom. In less than 15 years, more than 20,000 miles (32,000 km) of electric street railway were built.







Frank Julian Sprague (1857-1934)

Frank Sprague was a true entrepreneur in the new field of electrical technology. After a brief stint on Thomas Edison's staff, Sprague struck out on his own, founding the Sprague Electric Railway and Motor Company in 1884. In 1887, Sprague equipped the first modern trolley railway in the United States, at Richmond, Virginia, and followed this with more than 100 other such systems, both in America and Europe, during the next two years. In addition to his work in railroads, Sprague's diverse talents led to his development of electric elevators, an ac induction smelting furnace, miniature electric power units for use in small appliances, and, as a member of the U.S. Naval Consulting Board during World War I, fuses and air and depth bombs. Sprague was awarded the AIEE's Edison Medal in 1910.



Elihu Thomson (1853-1937)

The first decade of Thomson's professional career was spent as a teacher at Philadelphia's Central High School. He resigned in 1880, however, to join the American Electric Co., where he turned his full attention to work on applications of electricity, beginning by developing a commercial arc lighting system. Edwin J. Houston, Thomson's colleague at Central High, had also left the school to work for American Electric and the two men obtained control of the firm in 1883, after it had moved to Lynn, Massachusetts, renaming it the Thomson-Houston Electric Co. With Thomson as "electrician and chief engineer," the company came to dominate the arc lighting industry. In 1892, it merged with the Edison General Electric Co. to form the General Electric Co. Thomson maintained his connection with GE for the rest of his life, putting his talents into research and development, rather than administration, as chief engineer and director of the GE Thomson Research Laboratory in Lynn.

Thomson possessed an exceptionally inquisitive and creative mind. He held nearly 700 patents, many of them for fundamental inventions, including electric welding, meters, dynamos, lightning arresters, motors and x-ray devices. His interest in astronomy also led him to develop the fused quartz mirror for telescopes.



Elihu Thomson

Engineering on Display: Chicago and Niagara Falls

n the 1890s, the electrical engineers showed off their new accomplishments and capabilities.

The World's Fair at Chicago and the giant power plant at Niagara Falls displayed what engineers could do.

s the complexity and scale of the new electrical technology continued their accelerating growth at the close of the 19th century, so did electricity's visibility and impact. Nowhere was this more evident than at the two great, though very different, showplaces of American engineering in the 1890s—Chicago and Niagara.

The World's Columbian Exposition at Chicago and the power station constructed at Niagara Falls, New York, were the great stages for displaying how far the electrical engineering profession had come in one short decade. On these stages were acted out not only the triumphs of electrical technology but also the controversies

and struggles that accompanied explosive growth.

So grand was the World's Fair that opened in Chicago to celebrate the 400th anniversary of Columbus's discovery of America that no one minded that it was a year late. It was the first fair where electricity was given its own building, but the impact of the new technology was in fact spread throughout the "White City" that rose on the shores of Lake Michigan. The lighting, in particular, made an enormous impression on the millions of visitors who poured in from across America and around the world. The 8,000 arc lights and 130,000 incandescent lamps that the Westinghouse Company installed throughout the grounds represented a technical triumph for a manufacturer whom many still considered an upstart in the electric light and power industry. More important than the size of the effort, however, was that it demonstrated the practicality of alternating current systems, which thereafter rapidly eclipsed the direct current technology of Edison and others.

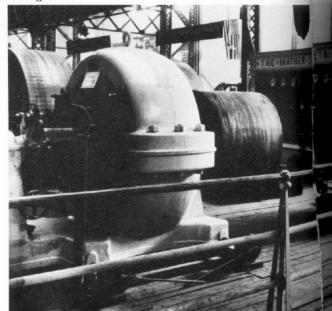
Just as in Philadelphia in 1884, the Chicago exhibition was seen as a good setting for an electrical conference. The resulting Chicago International Electrical Congress was testimony to the growing prestige of American electrical engineering, for this was a truly international meeting that made great strides in establishing the world's standards for fundamental electrical units. Particularly gratifying to the Americans was the adoption of the "henry" as the international unit of inductance—a proposal that had been advanced by the AIEE to honor one of the founders of electrical sci-

ence in America.

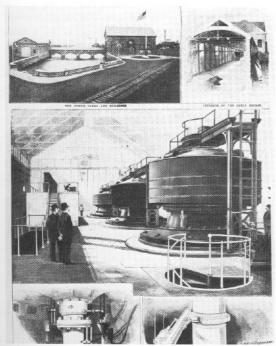


Chicago, 1893

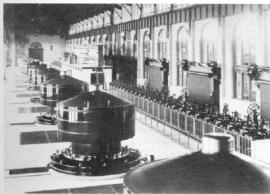
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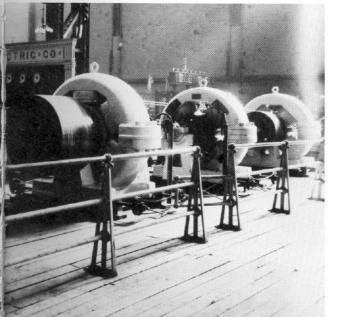
Chicago, 1893 Smithsonian Institution



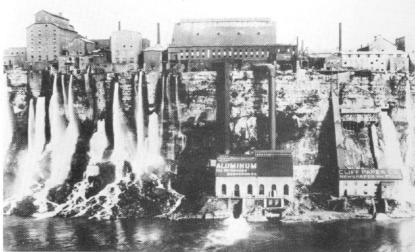
"The Niagara Falls Power Plant" Smithsonian Instit



Smithsonian Institution
Niagara Falls Power House #2, c. 1905



Niagara Falls represented a showplace of a very different sort. Here electrical engineers were confronted with one of the great technical challenges of the age—how to harness the enormous power latent in Niagara's thundering waters and make it available for useful work. Years of study and heated debate preceded the start-up of the first Niagara Falls Power Station in the summer of 1895, as engineers and financiers argued about whether electricity could be relied on to transmit large amounts of power the 20 miles to Buffalo and, if so, whether it should be direct or alternating current. The success of the giant polyphase alternating current generators made clear the directions that electric power technology would take in the new century, and the attraction of novel industries that consumed great amounts of electricity, such as aluminum and other electrochemical manufacturers, showed the vast potential for growth and change that electricity held for the future.



Smithsonian Institution

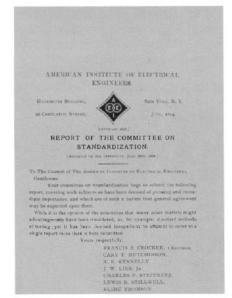
The discovery of how to use electricity to make aluminum in 1886 gave Niagara Falls its first major consumer of power—the Pittsburgh Reduction Company, now known as the Aluminum Company of America (ALCOA)

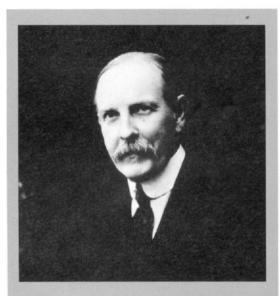
New Concerns for a New Profession

he pioneering field of electrical engineering raised questions which only the engineers could answer.

Safety, technical standardization, and professional ethics were issues of great importance.

he men who set out to establish electrical engineering as a respected profession were aware that their field posed special opportunities and problems. The new technologies of which they were masters presented technical challenges that needed to be addressed by the profession lest progress be stymied by narrow commercial interests. Many engineers also recognized that public concern about the use and safety of electrical technology reflected on their profession and themselves. Finally, there were those who felt that the social responsibilities of a true profession went beyond purely technical issues to include ethical and political concerns as well. There could be seen in these first decades, therefore, the same variety of issues and viewpoints that would characterize the electrical engineering community for the next century.





Arthur E. Kennelly (1861-1939)

The AIEE appointed its first standing committee on units and standards in 1891, with Arthur Kennelly as chairman. This marked the beginning of his lifelong activity in the area of standardization, which included working with such bodies as the American Standards Association, the National Bureau of Standards, and the International Electrotechnical Commission. Kennelly served as president of both the AIEE (1898-1900) and of the IRE (1916) and received the Edison Medal in 1933 "for meritorious achievements in electrical science, electrical engineering, and the electrical arts as exemplified by his contributions to the theory of electrical transmission and to the development of international electrical standards."

By the time the American electrical engineers took up the problem, the resolution of technical standards and terminology was a widely recognized responsibility of an organized engineering profession. The AIEE's first serious effort in this regard was the appointment of a committee on "units and standards" in June. 1891. Soon afterwards, another committee was formed to make recommendations for a "standard wiring table" to guide engineers in specifying wiring requirements. The overwhelming importance of standardization quickly became apparent in the growing electrical industry, where the intensity of competition led to confusion and conflict in technical specifications, test standards, and even terminology. The engineers recognized an opportunity to rise above commercial considerations by establishing themselves as the authorities for standardization. The AIEE appointed its permanent Committee on Standardization in March. 1898, and from that time, in conjunction with other engineering societies and international groups, the engineers have set the standards for electrical technology and practice.



AMERICA'S ENERGY SUPPLY BY CHARLES P. STRINGET. The gist of the paper is to demonstrate that the concominal artification of the country's energy simply requires generating artification of the country's energy simply requires generating artification of the country's energy simply requires generating and the state of the country's energy supply in the first section ashort review of the country's energy supply in the day of the country's energy supply in the day of the country's days that the instance of the country of the solution of the country of the country of the solution of the country of the country of the solution of the country of the country of the solution of the industrial generator station is due to the solution and control to the main synchronous station. The common advantage of the industrial generator station is that is simplicity permits chamination of most of the hydraulic descriptions of the industrial generator station. The common advantage of the industrial generator station is dust in the solution generator station and control to the main synchronous station. The common advantage of the industrial generator station and control to the main synchronous station. The common station generator station and of the property of the solution of the solution

1st AIEE Code of Ethics, 1912

The extent to which the responsibilities of engineers, either as individuals or as organized professionals, extend beyond purely technical concerns was a matter for debate from the earliest years of the AIEE. The conflicts that arise due to the engineer's position as both a professional and, frequently, an employee have always been a source of concern, perhaps best illustrated by the experience of Charles Steinmetz.

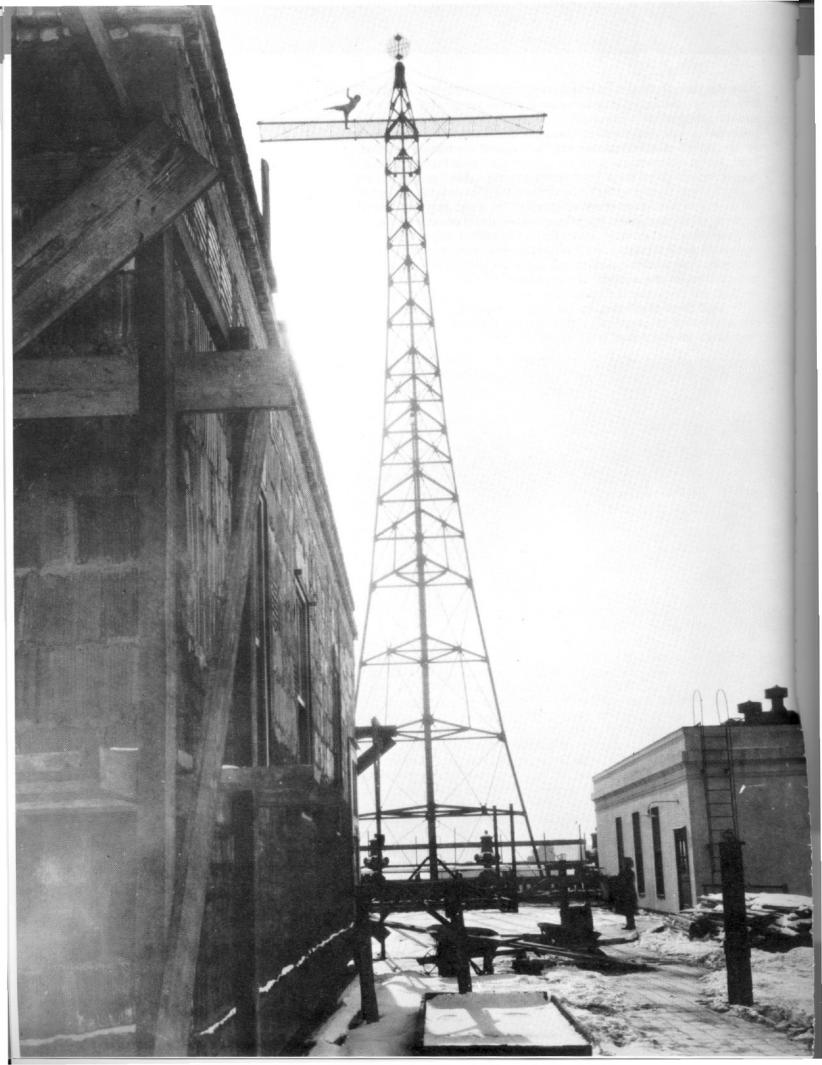
Not only was Steinmetz a brilliant engineer, the creator of many of the most important analytical methods for designing and describing electric power devices and systems, but he was also a man deeply concerned about the proper role of the professional engineer in society. As an employee of a very large company (General Electric), Steinmetz was well aware of the problems that the corporate engineer experienced in defining his loyalties and responsibilities. In 1907, conflict over these problems prevented the AIEE from adopting a Code of Ethics for its members. When, five years later, the Institute resolved to try again to develop an acceptable Code, Steinmetz's was an influential voice, speaking out for the engineer's obligation to commit himself to the best possible technical practice while at the same time recognizing that his ultimate loyalty was to his client or employer. Above all, Steinmetz spoke out for his belief that engineers "must be more than mere engineering machines," a belief that still motivates many of the creators of modern electrical technology.



Charles Proteus Steinmetz (1865-1923)

Charles Steinmetz (1865-1923) came to the United States in 1889 from Breslau, Germany, where he was a student at the University of Breslau. He joined the inventor Rudolf Eickemeyer in building electric apparatus at Yonkers, New York, and, at the age of 27, formulated the law of hysteresis, which made it possible to reduce the loss of efficiency in electrical apparatus. When Eickemeyer's firm was bought by General Electric, Steinmetz joined the new company, beginning a 31-year relationship that ended only with his death.

His improvements in methods of making calculations of current in alternating current circuits revolutionized power engineering, and his theory of electrical transients stood as another important contribution. In the midst of his GE career, Steinmetz was also a professor at Union College and a vocal champion of civic and political causes.



The Ether in Harness

Radio was the most exciting and novel electrical technology at the beginning of the 20th century.

The pioneers of radio—men like Hertz, Lodge, and Marconi—laid the foundation for electronics.

he dawn of the present century saw the birth of several technologies that were to be revolutionary in their impact. The most exciting of these was radio, or, as it was generally called at the time, "wireless." No other technology would seem to so thoroughly obliterate the barriers of distance in human communication or to bring individuals together with such immediacy and spontaneity. And seldom had there emerged an activity that seemed so mysterious and almost magical to most of the population—setting apart its practitioners as a special and privileged breed.

Radio was mysterious not only to the layman, but also to many engineers and technically informed individuals. The mystery lay largely in radio's application of principles and phenomena only recently identified by physicists and engineers working at the frontiers of their specialties. The existence of electromagnetic waves that traveled like light had been predicted by the brilliant physicist James Clerk Maxwell in the 1860s and proven by the young German Heinrich Hertz in the 1880s. The possible use of these waves for communicating through space without wires occurred to many. The first practical steps to making radio useful are generally attributed to Oliver Lodge in England, Guglielmo Marconi in Italy, and Aleksandr Popov in Russia. Marconi's broadcast of Morse code across the Atlantic in 1901 first showed to the world just what enormous potential radio had for changing the whole concept of long-distance communication. The next few years saw feverish activity everywhere as men tried to translate the achievements of the pioneers into the foundations of a practical technology.

By 1912, radio technology had attracted a small number of dedicated individuals who identified their own future with the progress of their chosen field. Some of these had organized themselves into small, localized societies, but it was clear to many that a broader vision was needed if radio practitioners were to achieve the recognition and respect of technical professionals. It was with such a vision in mind that representatives of two of these local societies met in New York City in May, 1912, to form the Institute of Radio Engineers. The IRE was to be an international society dedicated to the highest professional standards and to the advancement of the theory and practice of radio technology.

The importance of radio, however, lay not simply in its expansion of the means for human communication over distances, but also in its exploitation and expansion of very novel scientific and technical capabilities, for, as the century progressed, radio would give rise to the 20th century's most revolutionary technology of all—electronics.

E. H. Armstrong atop
WJZ transmitter, New
York City, 1923
Smithsonian Institution



A Technology for the Young

oung people were particularly attracted to radio in its first decades and made important contributions.

In 1912, a number of these young men founded the Institute of Radio Engineers.

Radio was regarded as a marvelous technology by most people who came in contact with it. In its early years, however, it had a special fascination for the younger generation, those just beginning to make the choices that would determine their careers and the vehicles for their ambition. The extent to which radio was indeed a technology for the young was reflected in the radio clubs that sprang up in cities and towns everywhere, in the popular literature that was published to appeal to young radio buffs, and in the men who gave the impetus to the formation and growth of the Institute of Radio Engineers.

In 1912, the year of the IRE's founding, John V.L. Hogan was only 22 and had already been working with radio inventor Reginald Fessenden for over two years; Alfred Goldsmith was 24 and already had the experience to serve as a radio consultant for the U.S. De-



John Stone Stone, founder of the Society of Wireless Telegraph Engineers, co-founder of the IRE



Alfred N. Goldsmith, co-founder of the IRE

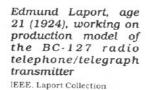
partment of Justice; Robert Marriott, the IRE's first president, had reached the ripe age of 33, and had more than ten years of radio experience under his belt; and David Sarnoff, just 21, had been working for the American Marconi Company since he had been 15. All of this youth was very much within radio's brief tradition—after all, Marconi himself had been only 21 when he announced to the world in 1895 that he could transmit wireless messages over miles of open country. Not all of the leaders of the radio profession in its early years were quite so youthful; John Stone Stone, one of the key architects of the IRE, was 43 in 1912, and the presidency of the organization was usually given to an older individual in recognition of his age and experience. Nonetheless, the dynamism of the new profession clearly owed much to the youthful ambition of its most active members.



John V.L. Hogan, cofounder of the IRE



Robert H. Marriott, cofounder of the IRE



Reginald Fessenden (seated) and co-workers at Brant Rock, MA Smithsonian Institution

The Test of War and Peace

Radio was a fascinating toy, but few could foresee its impending impact on the world in general.

The sinking of the Titanic and the mammoth battles of World War I brought radio to public attention everywhere.

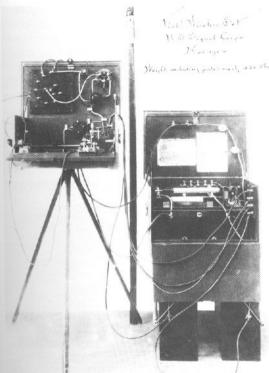
o most people in the early years of the 20th century, radio was a wonderful new invention, but its usefulness and importance for the world of affairs was unclear. At just the time that the radio engineers were organizing themselves, however, there occurred two events that starkly demonstrated just how indispensable the world was to find the new technology. In so doing, they also provided a glimpse at the pivotal role that the new breed of engineers was to play in the turbulent century ahead.

One month before the radio engineers in New York met together to form the IRE, one of history's greatest maritime disasters focused attention on the new capabilities that radio had given the world, both for reporting events as they happened and for affecting them. On the night of April 14, 1912, the White Star liner Titanic, with more than 2200 aboard, collided with an iceberg in the North Atlantic and rapidly began to sink. The ship's wireless operator sent out a distress call, which was not received by some nearby ships because their receiving sets were not in operation at the time, but which other ships picked up and relayed to stations on the American mainland. The saving of more than 700 lives was attributed to the work of wireless operators that night. The entire world was caught up in the event by the activity of the mainland operators who passed on the news of both tragedy and survival. Only a few months later, governments everywhere began mandating radio operation aboard ships at sea-radio and its engineers thus became indispensable to world commerce.



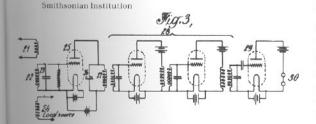
Nautical Gazzette, 1912



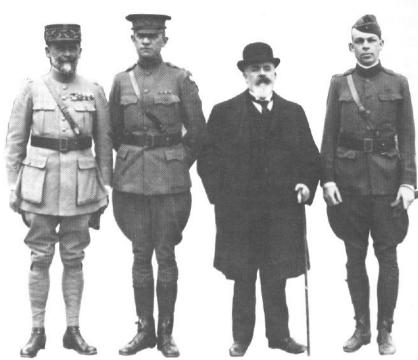




S.S. Majestic wireless room, c. 1918



Armstrong's superheterodyne circuit allowed great and precise amplification of weak signals, making it the basis for most modern radio receivers



U.S. Army

If the pursuits of peace were not enough to demonstrate radio's key place in the modern world, then the waging of war would bring the message home with a dreadful finality. When the guns of August began sounding in 1914, the European powers had already begun supplying their armies and navies with the most advanced communications equipment, for the importance of wireless signaling that could be set up instantly anywhere in the field or on the seas was obvious to every strategist. Learning how to use the new tool to best advantage took some time, but the key role to be played by the new devices and the men who made them was recognized early. And when the new radio technology was wedded to the equally new technology of aviation, the whole face of warfare began to change.

The impact of the First World War on radio engineers and engineering was enormous. The needs of war pushed the technology ahead at a pace barely thinkable for peacetime. Radio facilities were placed under direct government control and brilliant young men like Edwin Howard Armstrong were pressed into military service. To develop a radio technology that could be readily used by soldiers and seamen required the rapid advancement of radiotelephony, which began replacing coded wireless everywhere. Such needs generated many technical achievements, of which Armstrong's superheterodyne circuit was perhaps the most brilliant. Just as important, however, was the war's role in exposing much of the population that had been recruited into wartime service to the wonders of radio, thus building the foundations for the boom that was to come. The interaction between military needs and engineering advancement was to be a pattern repeated through the century, with consequences that both the engineers and the public would have to learn to live with.

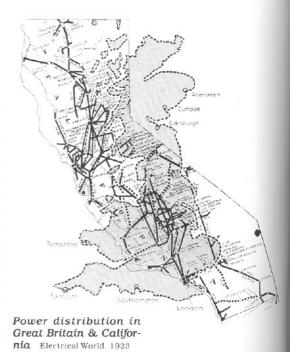
The System Builders

ringing electric power to everyone was one of the great achievements of electrical engineers in the 20th century.

The spread of power required the building of giant systems, such as the Tennessee Valley Authority.

hen the 20th century began, electricity was still to most people a very distant and unfamiliar thing, and its applications touched relatively few directly. America, like most of the rest of the world, was largely a country of small towns, villages, and farms, and electric light and power was seldom encountered in such settings. The great work of electrical engineers in the first decades of the century was the bringing of their miracles to the mass of people—to those outside the big cities, to those of average economic and social station. In so doing, the electrical engineers became primary architects of 20th-century life.

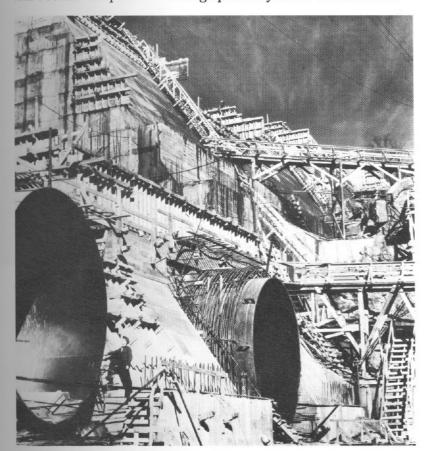
In the first decades after 1900, the electric power industry continued its rapid growth. In 1902 the amount of electric power available per person in the United States was about 75 kW; twenty years later this figure was 565 kW per person. The pace of expansion slowed in the 1920s, for the technical challenges of carrying electric power beyond metropolitan areas were complex and expensive. It was no longer possible to sustain growth by simply building on to existing systems-electrical engineers began to think in terms of much larger, extended systems, a concept sometimes referred to as "Super Power." Such systems, which were proposed to bring electricity to large areas, even entire states, raised important social, economic, and political issues as well as technical ones, and the electrical engineers were caught up in the debates over how best to extend access to the new technology to everyone. It became widely recognized, in societies as divergent as the United States and the Soviet Union, that "electrification" was to be the key to national development in the 20th century and that electrical engineering was the profession holding that key.



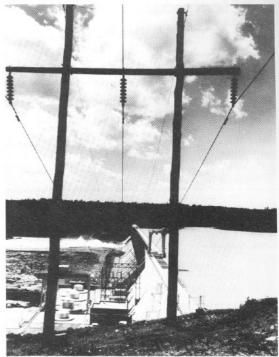
CONTROL OF THE PARTY OF THE PAR

Conowingo Station cross section, 1926

In the 1920s, only a few saw any need to change the way in which electric power was being extended to the people. The Great Depression of the 1930s changed attitudes, however, as politicians and the public sought ways to alleviate the suffering caused in some areas by the economic calamity. The most important single project to result from this was the creation in 1933 of the Tennessee Valley Authority. The TVA was created to administer a multipurpose river project, with responsibility for flood control, fertilizer production, waterway construction, and hydroelectric power generation. It was in the generation and distribution of power that TVA was to make an international reputation for itself, and the electrical engineers who designed and operated TVA's power system became the pioneers of large power systems of the future.

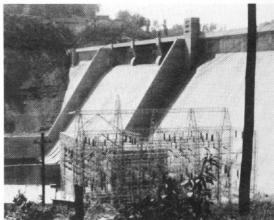






Chattahoochee power dam





IEEE, Ellenberger Collection

Norris Dam powerhouse and outdoor switchyard, 1936

Construction of Norris Dam $_{\rm TVA}$

Norris Dam, started in 1933 and completed in 1936, was the 1st dam built by TVA $_{\mbox{\scriptsize TVA}}$

Education for a New Century

lectrical engineers needed education matched to their new profession and new technology.

The first university programs in electrical engineering drew on physics, other fields of engineering, and the dedication of great teachers.

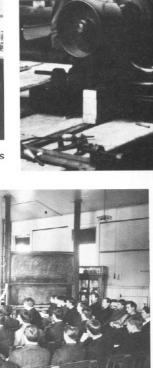
he first electrical engineers had very mixed backgrounds. Some had purely practical training, some had formal education in fields far removed from engineering, and a number were schooled in allied fields such as mechanical engineering or physics. The leaders of the profession, however, were quick to recognize that a new field would require a new kind of education. The first college-level electrical engineering programs were thus established at the same time that the engineers began organizing themselves in the 1880s, and their rapid growth in following decades became one of the sources of strength and unity for the profession.

When the Massachusetts Institute of Technology in Boston established America's first electrical engineering program in 1882, it was attached to the physics department. The curriculum reflected the close ties to physics, and included generous amounts of mechanical engineering and the liberal arts. There was actually little formal study of "electrical engineering" as such, for the subject hardly existed yet. Textbooks, laboratory procedures, trained teachers, and all the other apparatus of an academic subject had to be created. To some, this was one of the most important tasks of the electrical engineers in the twentieth centuryone that was carried out with enormous success.

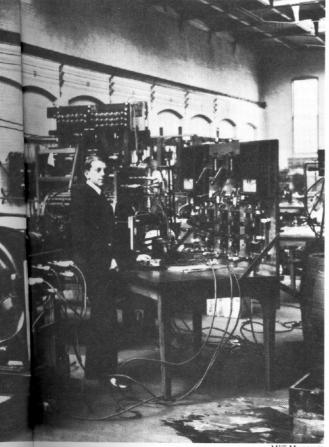
From the beginning, electrical engineering attracted many of the brightest and most ambitious engineering students—by 1892, for example, the field claimed 27 percent of MIT's graduates. For the first several decades, the electrical engineering curriculum was built almost exclusively around power engineering, for the everexpanding power industry was the chief source of demand for engineers. Furthermore the principles and theory needed for effectively teaching the subject developed rapidly, thanks to the work of power engineers like Charles Steinmetz and Elihu Thomson, who distinguished themselves as educators as well as inventors and researchers. The greatest influence in electrical engineering education was, however, wielded by men who devoted their entire careers to working with students and fellow teachers, men like Dugald Jackson or Harris J. Ryan.



Dugald C. Jackson in his MIT office MIT Museum



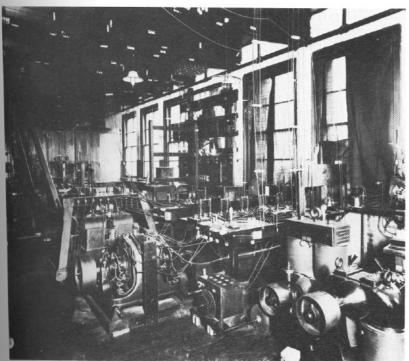
Harris J. Ryan's electrical engineering classroom at Cornell University, c. 1916 Cornell University Libraries



Dynamo Room, Electrical Engineering Lab, Lowell Building, MIT

After World War I, the importance of radio and of further possible applications of vacuum tubes could not be ignored by even the most power-oriented electrical engineering department. The "communications option" became a more and more common feature in programs everywhere. Other efforts to make engineering education more responsive to the changing technology and needs of industry included the establishment of "cooperative" programs, the most famous of which was that begun at MIT in the 1920s. These saw faculty and students working shoulder to shoulder with company engineers, dealing directly with the practical problems of industry. Although individual professors might make important contributions to electrical technology-the invention of the loading coil by Columbia's Michael Pupin was a key to the expansion of telephone technology-most engineering educators in the early 20th century thought little about research or publication. They sought to make their contribution through teaching and left the creation of new technologies to industry's laboratories. This would change dramatically by midcentury.

MIT Museum





Dynamo laboratory Cornell

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Electrical lab, Walker Building, MIT MIT Museum

The Engineer and Society

ith the rapid expansion of electric power and communications industries, government entered the electrical engineer's world.

Engineers and politicians worked together to serve the public interest through effective regulation.

he turbulent first decades of the 20th century, marked by global war, unprecedented prosperity, and then calamitous depression, saw engineers assuming new roles in society. The enormous impact that the work of the engineer had on the lives and affairs of individuals and nations alike was obvious to all. There were some, in fact, who believed that the engineer's responsibilities extended to the management of a more efficient and rational society, that "technocrats" rather than politicians should be looked to as the natural leaders of a complex modern world. Although such views in their extreme form were held by a relative few, they stimulated a wide-ranging debate over the true duties and obligations of the engineer.

In the years after World War I, the relationship between electrical engineers and government rapidly came to be an important issue for many in the profession. The tremendous importance of radio that the war had made clear to all also made clear the need for strong, technically sophisticated government regulation. When the United States entered the war in 1917, the federal government quickly acted to take over all wireless stations in the country. The radio spectrum was obviously too valuable a resource to be left uncontrolled in times of national emergency or unregulated in times of peace. The growth of broadcasting in the 1920s made the need for concerted government action increasingly urgent, and Secretary of Commerce Herbert Hoover called four National Radio Conferences during the decade to bring engineers and politicians together to address both technical and policy issues. Finally, the Federal Radio Commission was established in 1928, and a long tradition of close cooperation between radio engineers and government regulators began.

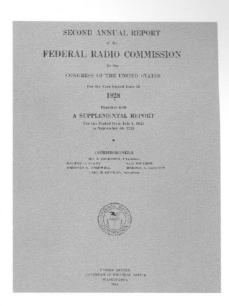


Herbert Hoover was instrumental in organizing the Federal Radio Commission to regulate the radio spectrum Edison National Historic Site



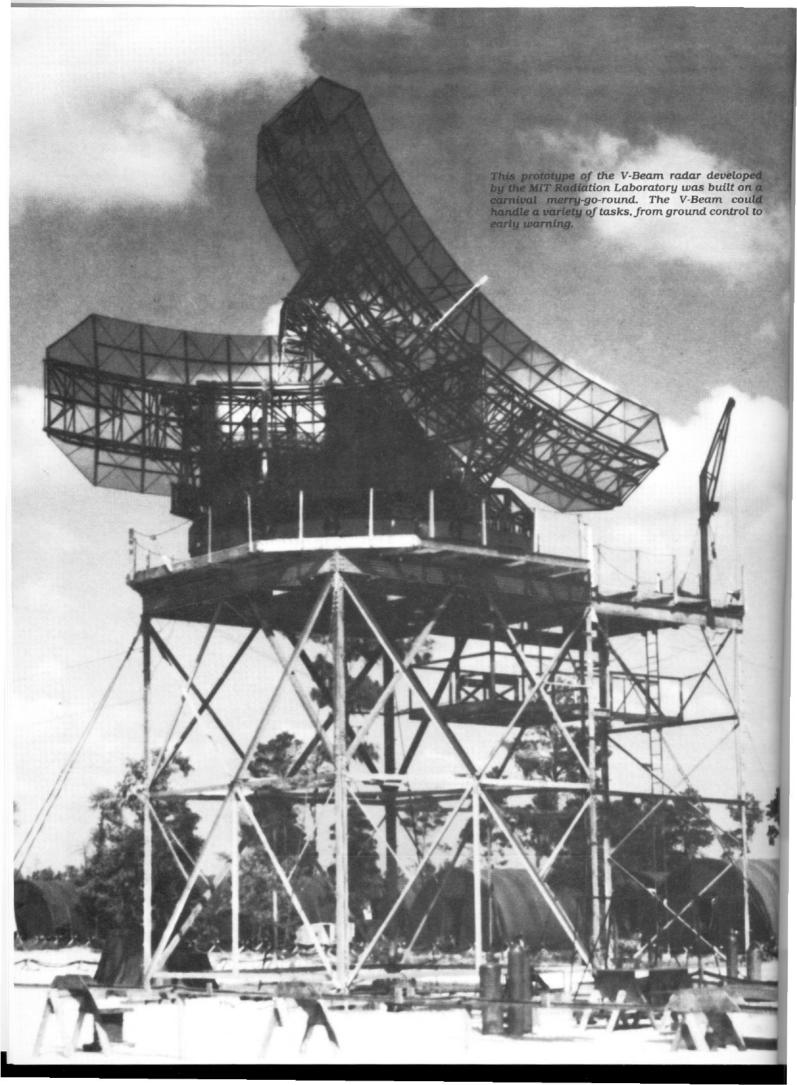
Radio was not the only area in which engineers found themselves dealing directly with questions concerning the public interest and the engineer's responsibilities toward it. In almost all areas of electrical technology, the rapid expansion and increasing importance of the engineer's work made his activities a matter for public, and hence government, concern. From the beginning of the electric power and telecommunications industries, local government exerted authority over utility construction and competition. In some places, political involvement was limited to rate setting and franchise control, but in other jurisdictions, electrical technology was thought to be so essential that governments took on the complete responsibility for providing power and communications, thus becoming major employers of electrical engineers. The TVA was only the most famous example of government initiative in this area, for local governments in many areas of the country also provided service, and outside of the USA government control of power and telecommunications was the norm.

The increasing complexity of 20th-century technology and the increasing reliance that everyone was forced to place on it put special burdens on electrical engineers. Not only were they to pursue the ever more rapid advancement of their field and the fulfillment of the needs of employers and clients, but they had to be increasingly conscious of their responsibilities to society and, in the dangerous world of the later 20th century, to humanity itself.



David Sarnoff conducting an inspection tour of RCA transoceanic station at New Brunswick, NJ, 1921. Among Mr. Sarnoff's guests are Albert Einstein, Charles Steinmetz, and Irving Langmuir





W

orld War II transformed electrical and electronics engineering into a necessary part of daily life.

The needs of defense and of the post war consumer society placed special demands on the engineering profession.

o single event had a greater effect on electrical engineering than the Second World War. The years from 1939 to 1945 saw a radical change in the way that the world perceived electrical engineers and in how they perceived themselves. Their field was transformed from a specialty with well-defined applications, primarily in power and communications, into the source for the most powerful and pervasive technologies of the 20th century. As the century matured, as global war gave way to cold war, and as allies became enemies and former foes became friends, the expansion of the electrical and electronics technologies became one of the hallmarks of the age—shaped by as well as shaping history.

In the heat of war, radio engineering was transformed into electronics, and the radio engineers were similarly transformed. Theirs became a technology to harness the most advanced and subtle knowledge of the very parts of matter itself, manipulating electrons and electromagnetic waves almost at will in an effort not simply to communicate, but to detect, control, and even as some saw it, think. The tremendous pressures of wartime development forged a new relationship between engineers and physical scientists. More and more the realms and tasks of both overlapped, for advances in electronics made use of the latest findings, theories, and techniques of physicists and chemists, while scientific discovery came to rely progressively more on the instrumentation created by engineers. This merging of science and technology was one of the war's greatest legacies, and has continued to shape our times.

The enormous demands that war put on the world's economies brought home another lesson about electrical technology—the indispensable and strategic place of electric power. World War II marked the final passage of electric power to the status of necessity, not only swelling the general industrial consumption of power, but also highlighting specialized uses of electricity, such as the production of aluminum and explosives, that were critical to the pursuit of war. In Europe, the targeting of power plants and dams by both Allied and Axis bombers provided gruesome proof of electricity's central place in modern warfare. The harnessing of the technology of peace to the needs of war provided prelude to a fine irony, however, for the most dramatic development in electric power production in the coming decades was the effort to transform the energy in the war's most awful weapon, the atomic bomb, into a servant of power generation.

The postwar years were ones of growth and change, accompanied by tensions and conflicts both within the engineering community and in society at large. Again, war was followed by unprecedented prosperity, but this time it was in a world where the dangers and possible consequences of international conflict were distressingly obvious. The efforts of engineers were thus divided between the creation of a consumer society, powered by electricity and tuned in by electronics, and the demands of national and international security, with their heavy drain on both resources and manpower. Alongside this division was another, as the anomaly of an engineering community split between the AIEE and the IRE became less and less justifiable. In the coming decades, this problem was resolved, as engineers everywhere recognized their common interests.



110-mc radio pulse projector installed on a 5×2 antenna, 1937, developed by the US Army Signal Corps U.S. Army

lectrical engineers were organized on an unparalleled scale to create the complex technology needed to win the war.

The MIT Radiation Laboratory united electrical engineers, physicists, and technicians in the intense development of radar.

t least since Archimedes, engineers and scientists have been pressed into service in time of national danger, but never on such a scale as during World War II or with such enormous consequences. From the day that Nazi tanks rolled into Poland in September, 1939, it was clear to everyone that this was to be a war of technology, and the nation that could create and put to use the most advanced science and engineering would have the upper hand.

New circumstances required new forms of organization. During World War I, the United States relied on such agencies as the Naval Consulting Board, headed by Thomas Edison, which spent much of its effort simply reviewing ideas for inventions sent in from around the country. Such a mechanism was clearly inadequate for the crisis of total war. Electrical engineers were prominent in creating the new tools required to mobilize the nation's scientific and technical manpower. The most significant of these tools was the Office of Scientific Research and Development, headed by former MIT electrical engineering professor Vannevar Bush. The OSRD was to spearhead much of the war's engineering developments, including the perfecting of sonar for submarine detection, the proximity fuze to increase the effectiveness of ordnance, and shortwave radar, which revolutionized air defense.

Most of the scientific and engineering research carried out during the war was not carried out by the government itself, but in academic and industrial laboratories by people recruited from all technical fields. Numerous special laboratories were set up, and it was in these institutions that many electrical engineers learned how the war was transforming their field. The best engineers of the day were chosen to organize and run the labs, as, for example, Stanford's Frederick Terman, who was called upon to head the Radio Research Laboratory at Harvard, which had the prime responsibility for electronic countermeasures ("jamming").



Frederick E. Terman



Albert E. ('High-pockets') Hayes and other technicians working in main room of the Roof Laboratory, MIT Rad Lab, 1941 MIT Museum



Vannevar Bush and the

MITM

The largest and most prominent of the OSRD-sponsored labs was set up for the development of effective and reliable radar systems. Named the Radiation Laboratory to suggest to the outside world that it was concerned with supposedly more innocent problems in physics, the establishment eventually employed some 4,000 people spread throughout 15 acres of floor space on and around the campus of MIT. At its height, the "Rad Lab" employed fully onefifth of the physicists in the United States, plus hundreds of electrical engineers from both academe and industry. More moneyan estimated \$2.5 billion-was spent on radar research, development, and production than was consumed by the work on the atomic bomb, and the technical fruits, although not as spectacular, were from an engineering point of view every bit as impressive. Working closely with British researchers, the laboratory turned out a whole series of sophisticated microwave devices, laying the foundations for a large family of radar and navigation instruments, which were key parts of the war effort and which became mainstays of postwar electronics technology. Above all, the close relationship forged between physicists and engineers under the stress of war gave a glimpse of the ever more complex research environment of the engineer in the late twentieth century.



MIT Museum

MIT Radiation Laboratory



Loran monitoring room, Chatham, MA

MIT Museum

MIT Radiation Laboratory

ndustrial research laboratories became the primary sources of technological innovation.

Labs in firms like General Electric and AT&T made important breakthroughs, such as the transistor.

he world that electrical engineers faced at the end of World War II was a very different one from that of the 1930s, but the underlying agencies for change were institutions that had been in the making for many years. The most important of these were the industrial research laboratories that a number of the largest electrical technology firms had set up in the first decades of the century. In such laboratories, engineers were brought together with scientists, technicians, and material resources, all organized in an effort to improve the "state of the art" or to create breakthroughs that would extend technological and commercial opportunities into new areas.

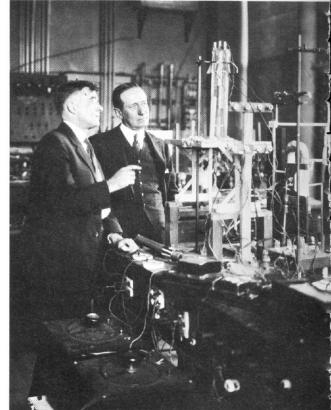
The fruitfulness (and profitability) of such efforts was amply demonstrated very early. The laboratory that General Electric's Willis Whitney set up in Schenectady, N.Y., in 1900 was a model for many to follow, and its productivity was a persuasive advertisement for industrial "R & D." William Coolidge's process for making ductile tungsten lamp filaments and Irving Langmuir's improved light bulbs and vacuum tubes were sources not only of profit but of justifiable pride for the G.E. engineers and managers. The policy of trying to put technological innovation on a systematic basis was seen as a resounding success, one to be followed on a large or a small scale by many others.



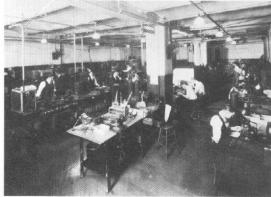
Willis R. Whitney in his GE lab

Irving Langmuir & Guglielmo Marconi in General Electric laboratory, Schenectady, NY, 1922

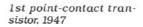
Vacuum tube research lab, Bell Laboratories, 1924

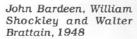


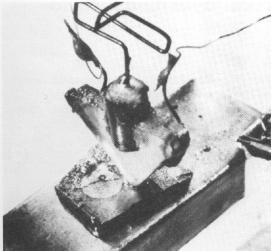
General Electric Research & Development Center



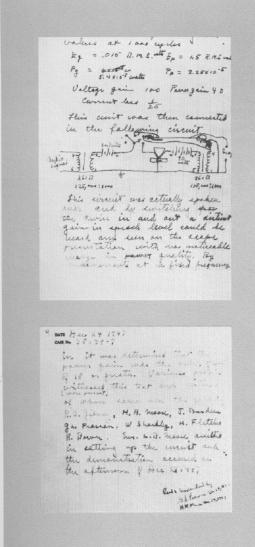
AT&T Bell Laboratories





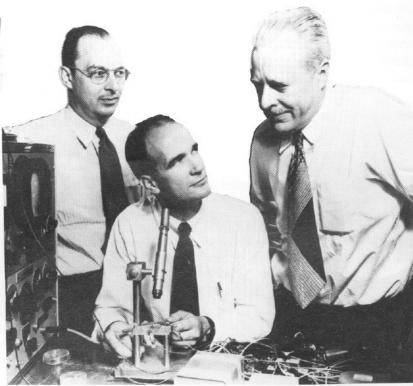


AT&T Bell Laboratories



AT&T Bell Laboratories

Laboratory notebook entry on transistor design



AT&T Bell Laboratorie

No one, however, made such good use of industrial research as the American Telephone and Telegraph Company. In 1907, AT&T and the Western Electric Company combined their engineering departments and established the Bell Telephone Laboratory on West Street, in New York City. By 1921, the laboratories constituted the largest industrial research organization in the country, occupying 400,000 square feet in a thirteen-story building in lower Manhattan and employing more than 1500 men and women. The organization was put on a more formal footing in 1925, when Frank B. Jewett was made President of Bell Telephone Laboratories, Inc. In the following decades, the labs distinguished themselves by contributions not only to communications technology, but to basic science as well. The awarding of the Nobel Prize in Physics to Clinton J. Davisson in 1937 was simply the most prominent recognition of the laboratories' scientific work.

The true importance of the fusion of science and engineering in the industrial laboratory was made apparent to all in the years after World War II. In 1947, three Bell Labs physicist-engineers produced the single most significant electronic invention of the era—the transistor. John Bardeen, Walter Brattain, and William Shockley were consciously seeking to exploit new knowledge about the behavior of semiconducting materials when they devised a way to make a crystal of germanium do the work of a triode vacuum tube, the most basic of electronic components. Their work built on the research of many before them, and much had to be done before the transistor and the solid-state devices that followed could become practical engineering tools, but in retrospect it is clear that the transistor gave the engineer the key to a whole new electronic world.

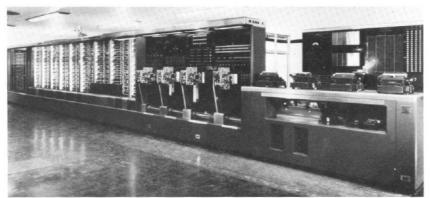
Thinking with Machines

he digital computer was one of the most powerful new tools to emerge from World War II.

Many engineers were responsible for the development of electronic computers during the 1940s and 1950s.

f all the new technologies to emerge from the tumult of World War II, none was to have such profound and pervasive impacts as the digital computer. Like all of the revolutionary developments of the war and the postwar period, the emergence of the computer owed much to the work of earlier decades. As early as the 1830s, the Englishman Charles Babbage conceived of an "Analytical Engine" that would perform mathematical operations using punched cards, hundreds of gears, and steam power. Babbage's machine was beyond the capabilities of 19th-century technology, but his vision represented a goal that many were to pursue in the next century and a half.

The needs of electrical engineers themselves were to provide considerable incentive to the construction of some of the earliest practical computers. In the mid-1920s, MIT electrical engineer Vannevar Bush devised the "product integraph," a semiautomatic machine for solving problems in determining the characteristics of complex electrical systems. This was followed a few years later by the "differential analyzer," the first general equation-solving machine. These machines were mechanical, analog devices, but at the same time that they were being built and copied, the principles of electrical, digital machines were being laid out. In 1937,



Harvard University



Charles Babbage

Burndy Library

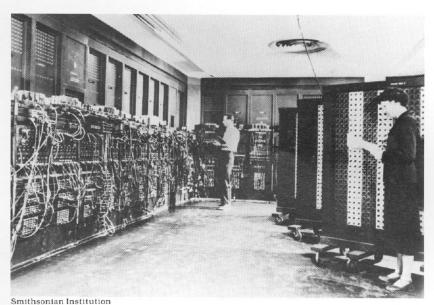


Vannevar Bush and the Product Integraph, 1927

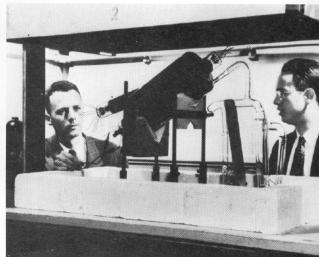
Automatic Sequence Controlled Calculator, the Claude Shannon published in the *Transactions* of the AIEE the circuit principles for an "electric adder to the base two," and George Stibitz of Bell Labs built such an adding device on his kitchen table. In that same year, Howard Aiken, then a student at Harvard, proposed a gigantic calculating machine that could be used for everything from vacuum tube design to problems in relativistic physics. With support from Thomas J. Watson, president of IBM, Aiken was able to build his machine, the "Automatic Sequence Controlled Calculator," or "Mark I." When it was finished in 1944, the Mark I was quickly pressed into war service, calculating ballistics problems for the Navy.

The usefulness of such machines for the war was widely apparent, and this need stimulated even more rapid development. In 1943, the government contracted with John W. Mauchly and J. Presper Eckert of the University of Pennsylvania to build the "Electronic Numerical Integrator and Computer"—the first true electronic digital computer. When the ENIAC was finally dedicated in February, 1946, it was both a marvel and a monster—weighing 30 tons, consuming 150 kW of power, and using 18,000 vacuum tubes. With all this, it could perform 5,000 additions or 400 multiplications per second, which was about a thousand times faster than any other machine of the day. More than any other machine, the ENIAC showed the immense possibilities of digital electronic computers.

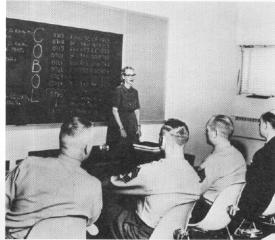
These possibilities were to occupy engineers, mathematicians, and others in the coming decades. The stored-program concept of John von Neumann, the ideal machines of Alan Turing, the memory devices of Jay Forrester, and the program compiler of Grace Hopper were just some of the insights and innovations that went into creating the modern digital electronic computer. Gradually, but surely, the computer wrought a revolution in science, business, government, and engineering, by providing the capacity for handling vast quantities of data very quickly and very accurately. The computer represented another kind of revolution to electrical engineers, however, for it put into their hands the challenge of and the responsibility for the most powerful new machine of the twentieth century.



Jay W. Forrester & electrostatic storage tube for Whirlwind computer memoru

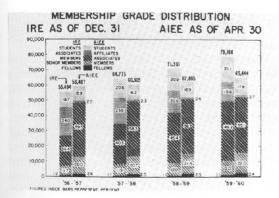


MIT Museum

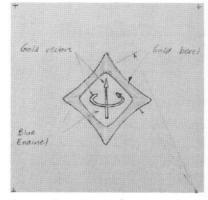


Grace M. Hopper Sperry Corporation

From President Clarence H. Linder's report to the AIEE Board of Directors. 1960







Bernard M. Oliver's sketch for the IEEE badge



This success story was not repeated in the AIEE. There, by the late 1950s, overall membership growth had slipped to barely 3% per year, and its student membership was only two-thirds that of the IRE. The organization was by no means moribund, for it had strived throughout the 1950s to adapt itself to the growing status of new electronics and communications technologies. By the end of the decade, the AIEE was not a society of just power engineers—over 30% of its technical papers were in communications, electronics or instrumentation, and participation in joint technical conferences with other societies was rapidly increasing. Still, the society felt a little left behind by the tremendous growth of its younger brother. With greater frequency, questions were raised in both societies about how appropriate it was for the increasingly inter-related fields of electrical engineering to be represented by two large, independent organizations.

The idea that there should be only one organization for electrical engineers was an old one. At its founding, the members of the IRE had consciously decided that the burgeoning new field of radio could be best served by an organization outside the confines of the AIEE, and in those days the technical concerns of the two societies did seem comfortably distinct. By the 1940s, however, the ever-increasing scope of electronics was clearly moving into the power, control and communications concerns of the AIEE. As early as the mid-40s, prominent AIEE members advocated joining with the IRE, a call repeated at intervals during the 1950s. Late in the decade, cooperative arrangements were worked out for members of the two societies, and, finally, in 1961 top officers of the AIEE and the IRE began seriously discussing merger. A joint committee made recommendations, and when merger was put to a vote the following year, 87% of the membership of each organization approved. On 1 January 1963, the Institute of Electrical and Electronics Engineers was officially born.

Security and Order

he close ties formed among the military, industry, universities, and engineers in the name of national defense remained in place after the War.

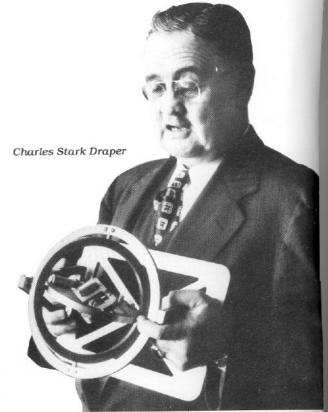
Defense projects and militarysupported laboratories became important centers of electrical engineering activity.

he supreme effort necessary to win the Second World War demanded an unprecedented degree of cooperation among the military, industry, and academia. Working together, these institutions developed the technologies necessary to win the war. But the end of the shooting war was followed all too quickly by the cold war; the demand for sophisticated weaponry would not go away. As a result, the alliance of convenience among the military, industry, and academia, forged to meet the wartime emergency, became a

permanent part of modern life.

The requirements of the military strongly influenced the direction of postwar technology. Digital computers were applied to the problems of air defense, producing the SAGE (Semi-Automatic Ground Environment) system for coordinating the detection and interception of enemy bombers. The Navy, with its atomic submarines, pioneered the production of electricity from nuclear energy, and the first commercial nuclear generating station in the United States, at Shippingport, Pennsylvania, was based on the Navy designs. Even technologies that did not arise directly from military research were affected. The transistor was a civilian invention, but the development work that made it into a useful, reliable device was funded largely by the military.

A network of organizations grew up during this time to serve defense needs. Some, like the Johns Hopkins Applied Physics Laboratory and the MIT Servomechanisms Laboratory, were formed during World War II. Others, such as System Development Corporation, which provided the programming and training for the SAGE system, were postwar creations. In still other cases established firms, such as General Electric, Westinghouse, and Raytheon, that had done little military work before the war found defense work to be a major component of their postwar activities.

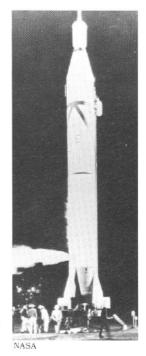


MIT Museum

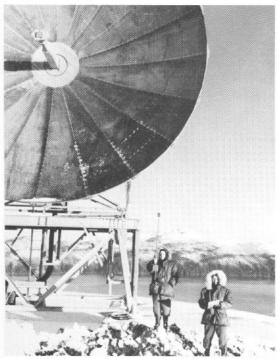


Whirlwind computer, built at MIT with Navy and Air Force funding in late 1940s and early 1950s MIT Museum

The career of Charles Stark Draper illustrates the opportunities and challenges this defense network offered electrical engineers. Working at MIT's Instrumentation Laboratory Draper developed a gyroscopic gunsight which greatly improved the effectiveness of naval gunnery during the war. After the war Draper turned his attention to the problems of navigation and guidance. Nuclear submarines, which could stay submerged for days or weeks, could not depend upon the celestial navigation used by surface ships or conventional subs. In addition, ballistic missiles designed to strike targets hundreds or thousands of miles from the launch site posed formidable guidance problems. Combining gyroscopes with servomechanisms, accelerometers, and electronics, Draper developed inertial guidance sytems that were successfully applied to submarines and the Polaris, Poseidon, Thor and Titan missiles. His crowning achievement was the system that safely guided the Apollo astronauts to the moon and back to earth.



A Jupiter-C rocket on the launch pad at Cape Canaveral prior to launching Explorer I, the first American satellite, January 31, 1958



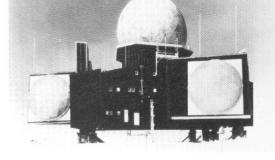
AT&T Bell Laboratorie



MIT Instrumentation Laboratory

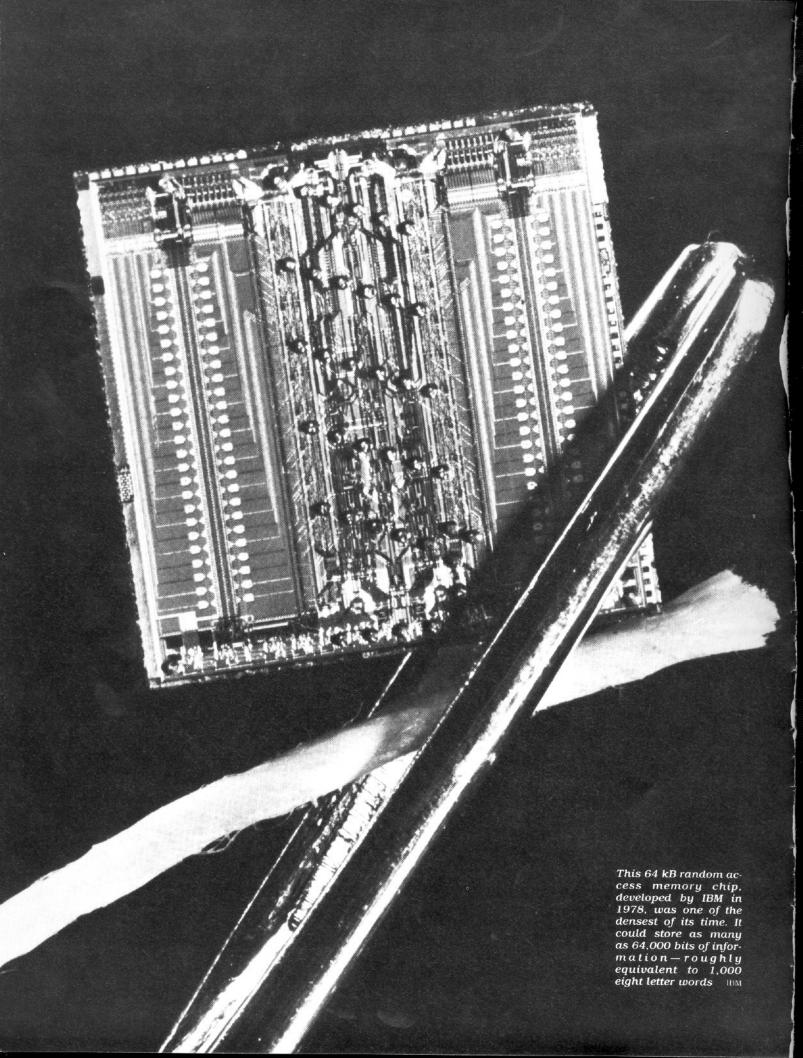
Charles Stark Draper Laboratories. Inc.

Part of the "White Alice" system of the Distant Early Warning (DEW) Line, in which stations up to 200 miles apart across the top of the North American continent were connected by microwaves



East station on Greenland ice cap, 1961, of Distant Early Warning (DEW) Line, installed to detect hostile aircraft AT&T Bell Laboratories

The challenge of providing security and readiness in an increasingly dangerous world was the key stimulus to the advancement of electronic technology in the decades after World War II. With the challenge came unprecedented opportunities for engineers to exploit the possibilities of their field without many of the usual constraints of cost and competition present in the commercial environment. Engineers faced another challenge, however, in keeping their independence and professional integrity in an environment dominated by the enormous, impersonal establishment responsible for national defense. For most of the last half of the twentieth century, the public perception of engineers has been shaped largely by how they have met this challenge.



Unity and Diversity

lectrical and electronics technology has continued its explosive growth during the last two decades, increasing its importance to everyone.

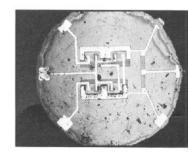
The electrical engineering profession has expanded as well in numbers, influence, and diversity.

he last two decades have witnessed a revolution in electrical and, especially, electronics technology. Paced by changes in solid-state electronics that greatly expanded capabilities while at the same time radically reducing costs, the entire domain of electrical engineering has grown far beyond the boundaries that characterized it just a generation ago. Electrical engineers have become the creators and masters of the most pervasive technology of our time, with profound effects on society and on their profession.

As with all great technological and social changes, the effects of the electronics revolution are complex and difficult to characterize. For the profession, the most obvious impact has been explosive growth—the membership of the IEEE increased by sixty percent in the two decades after 1963. The increase in the number of students studying in the fields covered by the IEEE—computers, communications, power, and the like—continues to be dramatic and shows no sign of slowing. The electrical engineering community thus represents the largest single technical group in the world, and the almost one-quarter million members of the IEEE make up the world's largest engineering society.

The growth of electrical engineering has generated both unifying and dividing forces within the profession and in society at large. Modern electric power systems, for example, allow energy to be applied in fragmented and discrete ways, allowing the wider and wider distribution of productive activity. At the same time, such systems link all users together into a tightly woven net of dependency. Microelectronics has the same dual tendency, allowing individuals to work with powerful computers that are wholly contained on their desks or engage in a variety of commercial or social activities without ever actually dealing with another human being. The same technology that fosters such isolation allows the person with a miniature television or a citizens band radio to be "plugged in" to the world wherever he may be, thus making him truly part of a "global village."

The forces of unity and divergence are also at work in the engineering community. With increasing size and complexity, many of the tendencies that always work to separate the practitioners of different specialties and sub-specialties from one another are harder to overcome. Jargon, differing technical problems, and divergent institutional and economic environments compartmentalize engineers into smaller groups that may have increasing difficulty communicating with one another. On the other hand, the sheer size of the electrical engineering community and the multiplicity of common interests—professional, economic, and technical—has provided considerable common ground for all electrical engineers to meet on. That there does exist a single organization to speak for them in the 1980s is testimony to the enduring legacy of a century of growth and change.



1st commercial integrated circuit, 1961 Fairchild

he American space program in the 1960s provided both technical challenges and personal satisfaction to engineers.

The race to put a man on the moon pushed electronics and computer technology ahead with tremendous speed.

he ideal engineering project is one that is highly challenging, is well funded, offers the opportunity to work with well-qualified people, produces tangible results, and enjoys wide public support. In the 1960s, the American aerospace programs came close to fulfilling these specifications.

The technological fruits of these programs were many, but developments in two areas, microelectronics and computers, were particularly important for electrical engineers. The growth of microelectronics, and specifically integrated circuits, was accelerated by the demand for small, rugged, lightweight electronics packages with low power consumption for use in satellites, aircraft, spacecraft, and missiles. In addition, the massive mathematical challenges posed by spaceflight stimulated the development of digital computers. Large mainframe machines were essential for design and trajectory calculations, and small, on-board computers were needed for guidance and control of manned spacecraft.



Telstar I, launched in 1962, showed the possibilities for sending telephone calls and television broadcasts across oceans and continents via an orbiting satellite

AT&T Bell Laboratories



"Buzz" Aldrin on the moon, 1969 MIT Museum

The Apollo moon missions were in a very real sense the pinnacle of the space program, for afterwards shifting national priorities resulted in the dismantling of much of the space apparatus, putting many engineers out of work. By 1971 the unemployment rate among electrical engineers involved in the space related fields of computers, electronics, and systems engineering was over 6.5 percent, twice the rate for all engineers.

A related problem was the fact that engineers in the aerospace industries were highly mobile, moving from job to job as opportunities improved or as contracts were won or lost. The result was that many of these engineers did not accumulate the pension and other benefits that were available in more stable industries. Ris-

ing unemployment only exacerbated this problem.

In the end, the "ideal engineering project" left both a technical and a non-technical legacy for electrical engineers. The space program contributed greatly to technological advancement and was a source of justifiable pride to the participants. But the economic dislocation caused by the program's decline led many electrical engineers to urge the IEEE to become more active in promoting the economic interests of its members. This effort was successful in 1973 when the Institute decided to broaden its concerns to include the economic and professional status of its members.



NASA



Manned Space Flight Network Operation Control Center, Goddard Space Flight Center, Greenbelt, MD.



AT&T Bell Laboratories

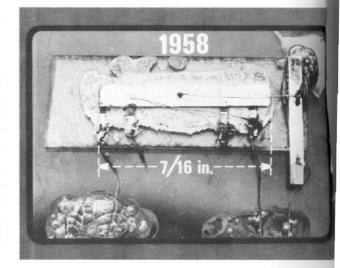
icroelectronics has been the most significant area of development in electrical technology in recent years.

Innovations like the integrated circuit and the microcomputer intensified the impact of electronics everywhere.

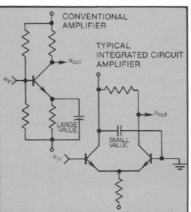
Microelectronics and digital computers, both of which received a strong boost from the aerospace programs of the 1960s, developed into the "glamour" technologies of the 1970s and 1980s.

The two technologies have had a profound effect upon the course of electrical engineering. First of all, they have reopened the door to entrepreneurial activity by individual engineers. The technologies are moving so rapidly, innovation is so important, and the capital requirements are, relatively speaking, so modest that a small group of talented, ambitious engineers can start their own company, with the potential for enormous profits.

The integrated circuit was one of the major fruits of this growing entrepreneurial activity. The increasing complexity of electronic devices meant that even transistorized circuits could be too large and heavy, especially for aerospace applications. In addition, the reliability of such circuits was limited by the ever-increasing number of interconnections. The integrated circuit was a solution to both of these problems.



Andrew Grove, Robert
Noyce and Gordon Moore,
founders of
Intel Corp.



Differences in design approaches between conventional and integrated circuits are illustrated in these two amplifier stages. The integrated circuit design utilizes more transistors but reduces the number of resistors and eliminates the high value of capacitance

The first integrated circuit was made from a thin slice of germanium. This combination of a bipolar transistor, four input/output terminals, a ground, and gold wires was held together by wax.

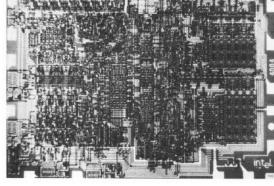
Texas Instruments

Integrated circuits did more than merely solve a technological problem; they actually changed the way electrical circuits were designed. Engineers had grown accustomed to creating circuits with a minimum of active components, since transistors and diodes were relatively more expensive than resistors and capacitors. But active components are both smaller and easier to put on a silicon chip than inactive ones. Thus, the circuits most adaptable to integration are digital circuits, with many active components performing "yes-no" logic functions. Since these are the sorts of circuits used in computers, the integrated circuit not only made truly small computers possible, it actually encouraged engineers to look for digital solutions to design problems.

The blending of microelectronics and computers has produced the microprocessor, the computer on a chip. This has made possible tremendous reductions in computer size and cost, and consequently has made computers far more available for previously undreamed-of applications. Not since the development of electric power systems began a hundred years ago have engineers produced such a fundamental and far-reaching tool for change. And just as was true a century ago, much of the responsibility for the direction and impact of that change lies with the engineers.



Frederick E. Terman, the "father of Silicon Valley," with 2 of his students, David Packard (lft.) and William Hewlett (rt.)
Stanford University Archives



The Intel 4004, the first commercial microprocessor, was originally designed for a programmable calculator. It represented the first consolidation of the arithmetic and logic functions of several chips onto a single integrated circuit. Intel



Technology on the Defensive

he growing role technology plays in all aspects of life has led many to worry about how it is controlled and by whom.

The Vietnam war, the energy crisis, and environmental concerns have involved engineers in social issues as well as technical ones.

n the midst of the tremendous technical advances of the 1960s and early 1970s, various elements of society began to question the wisdom of many of those advances.

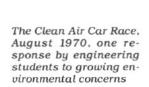
The growing unpopularity of the Vietnam War and the inability of the United States to translate its overwhelming technological advantage into swift military victory tarnished the reputation of defense and aerospace industries. The increasing concern over environmental pollution emphasized the negative effects of technology, which had hitherto been underestimated.

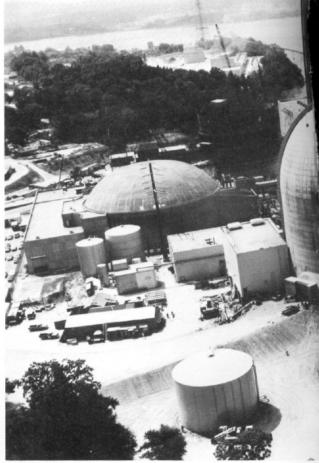
The very generation of electricity itself was challenged. All the major methods of power production were charged with creating environmental damage. Hydroelectric dams caused needless destruction of useful agricultural land and wildlife habitat. Coal-fired steam plants produced large-scale air pollution, and the strip mining of coal did serious damage to the landscape. Oil- and gasfired plants consumed shrinking, costly natural resources. The most serious and vocal opposition was reserved for nuclear power. A series of accidents at such plants, culminating with the Three Mile Island accident in Pennsylvania, plus the ever-growing cost of building nuclear plants, caused critics to charge that nuclear power was another example of technology that was too big, too expensive, too complicated, and too dangerous.

Rally of MIT students protesting defense contracting, 1969



MIT Museum





Consolidated Edison



MIT Museum

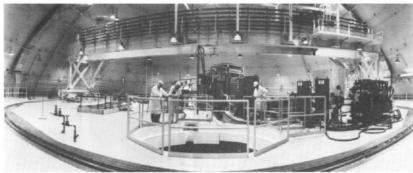


Nuclear power plant control room



Consolidated Edison's nuclear power plant at Indian Point, New York, went into operation in 1974

Interior of Indian Point nuclear power plant



Consolidated Edison

The computer, one of electrical engineering's proudest achievements, was also the object of much scrutiny and criticism. The list of computer related evils seemed endless: unemployment and the devaluing of existing skills; government and business files that were a threat to privacy; computer crime; "computer junkies" who wasted away their lives in front of a terminal; and computer malfunctions that could cause everything from a credit card overcharge to nuclear war.

Engineers who had traditionally seen themselves as problem solvers now found themselves accused of being problem causers. Engineers reacted to this criticism in a variety of ways. Some felt that the answer to the problem caused by technology lay in improving that technology, refining it and often substituting even more sophisticated technology. Others rallied under the banner of "appropriate technology," seeking simple and often decentralized solutions. Still others urged their colleagues to actively enter into the debate over technology, to participate in the nontechnical decisions about how technology was used, and to consider other than strictly technical factors in their work. Finally, many engineers insisted that such involvement was simply inappropriate for engineers; that their job was to provide technical expertise and that to inject subjective elements into the engineering process was to subvert that process.

Growth and Complexity

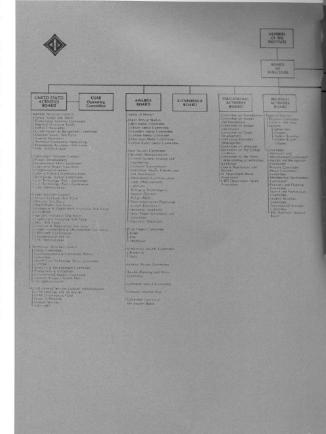
he electrical engineering profession has responded to rapid growth and change by making the IEEE a common meeting ground for widely diverse interests.

The technical and geographic structure of the IEEE reflects both the diversity and the enduring unity of the profession.

he developments of the past twenty years have had a tremendous impact on electrical engineers as individuals, but they have also had a great effect on the IEEE as an institution.

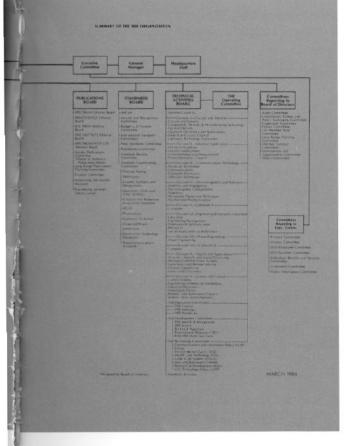
When the AIEE was founded one hundred years ago, electrical engineering was concerned with wire communication and the production and distribution of direct current electricity for lighting. In the following eighty years, electrical technology expanded to encompass alternating current, high-voltage transmission, radio, vacuum-tube electronics, and solid-state electronics.

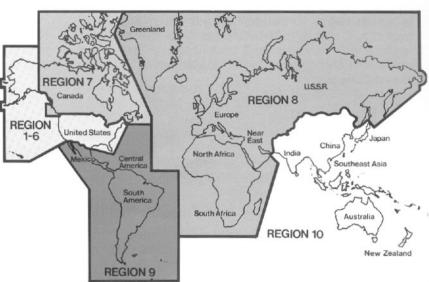
The 1963 merger of the American Institute of Electrical Engineers and the Institute of Radio Engineers came about, in part, because neither organization represented the full scope of electrical technology. The IRE Professional Group system had done much to attract members from the newer fields of electronics, but the IRE held little interest for power engineers. The AIEE, on the other hand, was power oriented, and had, by its own admission, failed to enter new fields. The IEEE resolved not only to merge the two diverse organizations, but to accommodate new technologies as they came along. The new Institute adopted the Professional Group structure of the IRE, which evolved into the present societies. By means of the societies, the IEEE has assimilated such new technologies as microelectronics, satellite communications, and digital computers.



Summary of IEEE Organization

The IEEE, divided into ten geographical regions, claimed about a quarter million members worldwide at the end of 1983





Yet this very effort to accommodate diversity raises its own problems. One such problem is the identity of the profession itself. What is it, beyond a common undergraduate curriculum, that ties together members of the Electrical Insulation Society, the Antennas and Propagation Society, and the Engineering Management Society and makes them all members of the same profession?

A second, related problem is the degree to which the practitioners of a specialty feel that the IEEE serves their interests, and the amount of influence the Institute is willing to grant to a given specialty. As a technical subgroup grows in size and influence the centrifugal forces acting upon the Institute increase. The Computer Society is the best example of this tendency.

The increasing technical diversity of the Institute has been accompanied by rapid growth. Membership has soared from some 150,000 at the time of the merger to over 240,000 today. The sheer size of the IEEE requires special efforts to keep all members adequately informed and to encourage participation by more than an active minority.

In sum, the ever-widening scope of electrical and electronics technology continuously challenges the IEEE to attract the practitioners of new technologies while at the same time defining and promoting the common bonds among them.

Exploring Further

the exciting heritage of the electricals. There is much more to be discovered — in books, in museums, and in conversations with the men and women who have created that heritage. Below are some of the places you might start further explorations:

Books

Sanford P. Bordeau.

Volts to Hertz . . . the Rise of Electricity.

Minneapolis: Burgess Publishing Company, 1982. 308 pages, illustrated.

Brian Bowers.

A History of Electric Light and Power.

Stevanage, U.K./New York: Peter Peregrinus Ltd., 1982. IEE History of Technology Series No. 3, 304 pages.

G.W.A. Dummer.

Electronic Inventions and Discoveries.

New York: Pergamon Press, 1978.

Bernard S. Finn and Robert Friedel. *Edison: Lighting a Revolution.*

Washington: National Museum of History and Technology, Smithsonian Institution, 1979. 87 pages, illustrated.

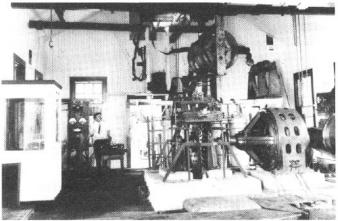
John D. Ryder and Donald G. Fink. Engineers and Electrons.

New York: IEEE Press, 1984. 251 pages, illustrated.

Harold Sharlin.

Making of the Electrical Age: From Telegraph to Automation.

New York: Abelard-Schuman, 1963. 248 pages, illustrated.



Smithsonian Institution

Museums

Another exciting place to explore the history of electrical engineering is in a museum that has old (and sometimes not so old) electrical devices on display. Here are just a few of these:

United States

California

California Museum of Science and Industry.

700 State Drive, Los Angeles 90037

Foothills Electronics Museum.

Foothills College, 12345 El Monte Road, Los Altos Hills, 94022

Connecticut

Burndy Library.

Electra Square, Norwalk 06856

District of Columbia

National Museum of American History, Smithsonian Institution.

Constitution Ave. at 14th Street, N.W., Washington 20560

Navy Memorial Museum.

Washington Navy Yard, 9th and M Streets, S.E., Washington 20374

Florida

Edison Winter Home and Museum.

2350 McGregor Blvd., Fort Myers 33901

Illinois

Museum of Science and Industry.

57th Street and South Lake Shore Drive, Chicago 60637

Massachusetts

The Computer Museum.

Museum Wharf, Boston

The MIT Museum.

265 Massachusetts Ave., Cambridge 02139

Reginald Fessenden's broadcasting installation at Brant Rock, MA, c. 1905

Michigan

Greenfield Village and Henry Ford Museum 20900 Oakwood Blvd., Dearborn 48121

Minnesota

Bakken Library of Electricity in Life. 3537 Zenith Ave., Minneapolis 55416

New Jersey

Edison National Historic Site.

Main Street at Lakeside, West Orange 07051

New York

Museum of Broadcasting.
1 East 53rd Street, New York 10022

Schenectady Museum.
Knott Terrace Heights, Schenectady 12308

Pennsylvania

The Franklin Institute.
20th Street and Benjamin Franklin Parkway,
Philadelphia 19103

Australia

New South Wales

Power House Museum. Harris Street, Ultimo, Sydney, 2000

Canada Ontario

The Engineerium.
Niagara Falls L2E 6V6

National Museum of Science and Technology. 1867 St. Laurent Blvd., Ottawa K1A 0M8

Ontario Science Center.
770 Don Mills Road, Toronto M3C 1T3

Joseph J. Thomson and Frank B. Jewett at Bell Labs, 28 March 1923 MIT Museum

France

Musee National des Techniques. 292 rue Saint-Martin, Paris Cedex 3

Federal Republic of Germany

Deutches Museum.
Museumsinsel 1, Munchen 22

India

Birla Industrial and Technological Museum. 19 A Gurusaday Road, Calcutta 700019

Japan

Science Museum. 2-1 Kitanomaru Park, Chiyodaku, Tokyo

Sweden

Tekniska Museet. Museivagen 7, Stockholm

United Kingdom

Science Museum. Exhibition Road, London SW7 5NH



Michigan

Greenfield Village and Henry Ford Museum 20900 Oakwood Blvd., Dearborn 48121

Minnesota

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Japan

Science Museum. 2-1 Kitanomaru Park, Chiyodaku, Tokyo

Sweden

Tekniska Museet. Museivagen 7, Stockholm

United Kingdom

Science Museum.
Exhibition Road, London SW7 5NH



A Century of Electricals is based on the exhibit of the same name, created for the Centennial of the Institute of Electrical and Electronics Engineers and sponsored by the IEEE Centennial Task Force, John D. Ryder, Chairman.

We wish to acknowledge here the generous assistance of the following institutions in the preparation of *A Century of Electricals*, particularly in the provision of many of the photographs included herein:

AT&T Bell Laboratories **Burndy Library** Consolidated Edison Company of New York Cornell University Libraries Edison National Historic Site Engineering Societies Library Fairchild Camera and Instrument Corporation Franklin Institute General Electric Company Harvard University Intel Corporation International Business Machines Corporation MIT Museum National Aeronautics and Space Administration National Museum of American History, Smithsonian Institution **RCA** Sperry Corporation Stanford University Libraries Tennessee Valley Authority Texas Instruments, Inc. U.S. Army Communications Electronics Museum

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